



The Brave New World of Energy

Conference Focus

Now in its 36th year, Oil & Money is firmly established as the key annual event for industry leaders. Renowned for bringing together senior executives, ministers and influencers from the global energy and finance sectors, this prestigious conference is refreshingly informative and interactive.

You will see and hear from the industry's most prominent leaders sharing their strategies, tactics, dilemmas and opinions openly through panel discussions and debate. With over 50 meticulously selected speakers, the program is guaranteed to deliver real value and insights to all who attend.

As the global oil and gas industry recalibrates following the dramatic decline in oil prices, the conference will play an even more vital role in evaluating the challenges faced by those tackling the industry's most pressing issues.

Theme and Primary Focus

The 2015 Oil & Money conference will address both the current and emerging issues confronting the global oil and gas industry, and will focus on:

Impact

of oil price volatility on global supply and demand

Challenges

facing major oil and gas exporting countries

Financing

of megaprojects and unconventional oil and gas

Geopolitical

implications for the oil and gas markets

Energy Intelligence

PETROLEUM

of the year 2015

Energy Intelligence Petroleum Executive of the Year Award

Presented at the award dinner to be held at The Dorchester hotel on Tuesday, October 6, 2015.



2015 Award Recipient

Rex Tillerson was appointed Chairman and CEO of ExxonMobil in January 2006, guiding the company successfully through a tumultuous period for the industry and maintaining ExxonMobil's position as the largest private-sector international oil company.



The Brave New World of Energy

Tuesday, October 6, 2015

WELCOME & OPENING



Ministerial Forum

In-depth discussion with leading Opec and non-Opec officials

- Expectations of short and medium-term oil market developments
- Opec's role in managing global oil supplies
- Scenarios for the next oil price shock

Chair:

Nordine Ait Laoussine - President Nalcosa

H.E. Sultan Ahmed Al Jaber - Minister of State United Arab Emirates and CEO Energy Mubadala

Fatih Birol - Executive Director Designate International Energy Agency

H.E. Abdalla Salem El-Badri - Secretary-General Opec

H.E. Youcef Yousfi - Advisor, Office of the President Republic of Algeria



Corporate Keynote

Address and Q&A with:

Ben van Beurden - CEO Royal Dutch Shell



Maximizing Upstream Value in a Margin **Squeezed and Low Price Environment**

- Impact of low oil prices on strategic planning
- Industry demand responsiveness and the challenges of deferring high-cost projects
- What will the industry landscape look like at the end of the current price cycle?

Sadad Al-Husseini - President Husseini Energy Co.

Panel:

Bernard Duroc-Danner – Chairman of the Board, President and CEO Weatherford International

Helge Hove Haldorsen - 2015 President

Society of Petroleum Engineers

Emilio Lozoya Austin - CEO Pemex

Ali Moshiri - President

Chevron Africa & Latin America Exploration and Production Co.



Technological Developments for Strategic Advantage

- The role of technology in reducing breakeven levels
- Will the US experience accelerate shale developments in the rest of the world?
- Will the industry suffer a skills gap crisis when growth returns as a result of current layoffs and an aging workforce?

Chair:

Andrew Gould - Chairman BG Group

Ashok Belani - Executive Vice President, Technology Schlumberger Kevin A. Neveu - President and CEO Precision Drilling Mark Papa - Partner Riverstone Holdings LLC

LUNCHEON



Iran Re-entering the Global market

Speakers:

Fereidun Fesharaki - Chairman FGE

Bijan Khajepour - Managing and Founding Partner Atieh International



How Much Will Low Prices Stimulate Oil Demand?

- Cyclical or structural: what is causing slow oil demand growth?
- How is demand growth changing in developing countries?
- To what extent will a prolonged period of low oil prices result in a return to higher demand growth?

The Honorable Adam Sieminski - Administrator **US Energy Information Administration**



New Oil Market Realities and Price Outlook

- Will the oil price follow a V, U, W or L-shaped recovery?
- The tipping point for high cost ultra-deepwater and Arctic developments
- Free market forces versus market management (Opec) in a changing global oil market

Haitham Al-Ghais - Manager for the Market Research Dept. International Marketing Kuwait Petroleum Corporation

Jeffrey Currie – Global Head of Commodities Research Goldman Sachs

Spencer Dale - Group Chief Economist BP

Pedro Antonio Merino Garcia

Director of the Economic Research Department Repsol



European Gas: Market Transformation Confronts New Risks

- European gas demand growth: an unfulfilled promise?
- Will Europe succeed in major gas supply diversification?
- The shifting geopolitics of European gas

Panel:

Roberto Casula - Chief Development, Operations & Technology Officer Eni Pierre Chareyre - Executive Vice President, Global Gas & LNG Engie

Gertjan Lankhorst - CEO GasTerra

Mehmet Öğütçü – Founder and CEO Global Resources Partnership



Presentation of the Award for Leadership in New Energy



The Impact of Global Climate Change Policy

- How should the oil industry be responding to the challenges of climate change?
- Anticipated impact on the oil and gas industry of the December 2015 Paris climate conference
- Will the OECD nations unilaterally introduce a high enough carbon tax to reduce hydrocarbon

Speaker:

Lord Browne of Madingley - Chairman L1 Energy



Energy Intelligence

Petroleum Executive of the Year Award Dinner



The Brave New World of Energy

Wednesday, October 7, 2015

Invest or Divest: the New Financial Imperatives

- Impact of the 2014-2015 oil price collapse on the funding for major global investments
- Credit risk and access to capital markets for US tight oil producers
- Political risk and oil revenue dependence of major producing countries

Chair

Jan Prins - Independent Consultant Infrastructure and Energy Finance

Panel:

lan Catterall – Head, Natural Resources for EMEA Bank of Tokyo-Mitsubishi UFJ

Julian Mylchreest – Global Co-Head, Energy & Power Bank of America Merrill Lynch

Mike Powell – Managing Director, Investment Banking

David Staples – Managing Director, EMEA Corporate Finance Moody's Investors Service



Petroleum Executive of the Year Keynote

Address and Q&A with:

Rex W. Tillerson - Chairman and CEO ExxonMobil



Corporate Keynote

Address and Q&A with:

Patrick Pouyanné - CEO & President of the Executive Committee Total



The World in Play: Critical Geopolitical Drivers

- The Ukraine crisis: is a solution in sight?
- The rise of Iran as a major geopolitical player in the Middle East
- Changing political power structure in the Middle East

Danel.

Alastair Crooke – Director and Founder Conflicts Forum

Fvodor Lukvanov – Chairman

Council on Foreign and Defense Policy, Moscow

Ghassan Salamé – Dean, Paris School of International Affairs Sciences Po



Refining and Petrochemical Exports Reshaping Global Markets

- Refiners are winners, but how long will it last?
- Impact on crude oil sales of large scale expansion of Middle East refining capacity
- How will European and Japanese refiners cope with stagnant demand and competition from US, Middle East and Indian refiners?

Panel:

Philippe Sauquet - President, Refining & Chemicals Total

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Drilling on Wall Street: Growth through Acquisition

- Drilling through mergers and acquisitions in a low oil price environment: who are the winners and losers?
- Changing investment strategies after the oil price correction. What do today's oil price levels mean for investments?
- Prospects for Master Limited Partnerships, Private Equity Funds and Hedge Funds

Chair

Bob Maguire - Managing Director

The Carlyle Group

Chair

Poppy Allonby - Managing Director, Natural Resources

BlackRock Investment Management

Alastair Maxwell – Co-Head of Global Energy

Goldman Sachs

Marcel van Poecke - Chairman

AtlasInvest

Christof Rühl – Global Head of Research Abu Dhabi Investment Authority



Latin American Petroleum Sector in Transition

- New policies to achieve the region's full, untapped oil production potential in the coming years
- Potential for new NOC-IOC cooperation to develop large oil and gas reserves located outside major conflict zones
- How are individual Latin American countries adjusting to the low oil price environment?

Panel:

Miguel Galuccio - CEO YPF



The Prize and Pitfalls of the Global LNG Business

- Impact of low oil prices on the economic outlook of LNG
- Will project proponents be successful in cost-reduction strategies?
- Will Asian LNG buyers succeed in changing long-term LNG pricing?

Panel

Frédéric Barnaud – Executive Director, Global LNG, Oil & Shipping Gazprom Marketing and Trading

Roger Bounds - Global Head of LNG

Royal Dutch Shell

Elizabeth (Betsy) Spomer – Executive Vice President Veresen Inc. and President and CEO Jordan Cove LNG



Speakers Include



Rex W. Tillerson Chairman and CEO **ExxonMobil**



Fatih Birol **Executive Director Designate International Energy Agency**



Lord Browne of Madingley Chairman L1 Energy



HE Abdalla Salem El-Badri Secretary General **Organization of the Petroleum Exporting Countries**



Emilio Lozoya Austin CEO **Pemex**



Ben van Beurden CEO **Royal Dutch Shell**



Patrick Pouyanné CEO and President of the **Executive Committee Total**



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 Spencer Dale **Group Chief Economist**

O Andrew Gould Chairman **BG** Group

O Ali Moshiri President

> **Chevron Africa and Latin America Exploration** and Production Co

 Gertjan Lankhorst CEO

GasTerra

Thomas O'Malley **Executive Chairman**

PBF Energy

Kevin Neveu **President and CEO Precision Drilling**

Mark Papa Partner

Riverstone Holdings

 Roger Bounds Global Head of LNG **Royal Dutch Shell**

O Ashok Belani **Executive Vice President, Technology** Schlumberger

 Philippe Sauguet President, Refining & Chemicals **Total**

O Elizabeth (Betsy) Spomer **Executive Vice President Veresen Inc** and President and CEO

Jordan Cove LNG Adam Sieminski

> Administrator **US Energy Information Administration**

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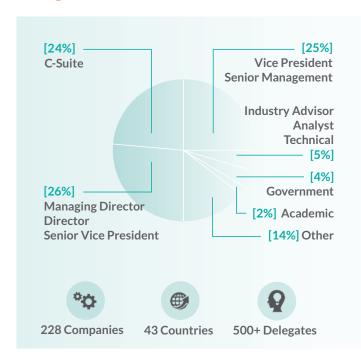
Leaders for Tomorrow

The 2015 Leaders for Tomorrow Scholarship Program aims to provide graduates who have recently entered or are hoping to enter the oil and gas workforce with the opportunity to learn from and network with some of the industry's foremost and respected leaders.

The scholarship will provide each of the successful candidates with full complimentary access to the Oil & Money Conference and the Petroleum Executive of the Year Award Dinner, along with a provision for travel and accommodation.

For more information visit oilandmoney.com/leaders-for-tomorrow or contact us at news@oilandmoney.net if you have any questions.

Delegate Profile (Oil & Money 2014)



Who will you meet?

The conference is attended by leaders, executives, presidents and ministers from the following types of organizations:

- National Oil Companies (NOCs)
- Independent Oil Companies (IOCs)
- Energy and Utility Companies
- Financial Institutions
- Legal Firms
- Consultancies
- Oil & Gas Service Companies
- Government
- **Commodity Trading**

Conference Rates

Full delegate rate: £2,490 + VAT

Full delegate plus

Energy Intelligence Petroleum Executive of

the Year Dinner: £3.015 + VAT

Early bird rates available -

visit oilandmoney.com for further details

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Sponsorship Enquiries

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